**Program Summary Report**

**Consolidated Rental Car / ConRAC // Automated People Mover / APM // Main Terminal Airport Concessions / MTAC // South Terminal Support Area Roadways / STSA Roadways // Taxiway J Bridge / TWJ Bridge // Concessions Warehouse / CONWH**

**Master Plan Phase 1**

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**Labor Summary**

- **Total Program Headcount:** 3,592
- **Total Hours Worked:** 665,994
- **Full Time Equivalents:** 230

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**Program Budget and Cost Report**

**Budget Committed Dollars Estimate at Completion Paid to Date**

<table>
<thead>
<tr>
<th></th>
<th>ConRAC</th>
<th>APM</th>
<th>MTAC</th>
<th>STSA Roadways</th>
<th>TWJ Bridge</th>
<th>CONWH</th>
<th>Other Projects</th>
<th>TOTAL PROGRAM</th>
</tr>
</thead>
<tbody>
<tr>
<td>Budget</td>
<td>$323,543,614</td>
<td>$412,341,646</td>
<td>$131,303,410</td>
<td>$25,711,299</td>
<td>$34,076,400</td>
<td>$9,978,434</td>
<td>$15,598,200</td>
<td>$19,307,000</td>
</tr>
<tr>
<td>Committed</td>
<td>$287,403,956</td>
<td>$401,728,711</td>
<td>$108,893,362</td>
<td>$3,435,948</td>
<td>$31,487,286</td>
<td>$8,504,086</td>
<td>$3,308,870</td>
<td>$1,957,700</td>
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<tr>
<td>Estimate at Completion</td>
<td>$323,543,614</td>
<td>$412,341,646</td>
<td>$131,303,410</td>
<td>$25,711,299</td>
<td>$36,498,896</td>
<td>$9,978,434</td>
<td>$15,598,200</td>
<td>$19,307,000</td>
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<tr>
<td>Paid to Date</td>
<td>$47,910,480</td>
<td>$35,321,661</td>
<td>$28,861,791</td>
<td>$2,200,334</td>
<td>$12,596,797</td>
<td>$3,998,159</td>
<td>$2,664,593</td>
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</tbody>
</table>

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**W/MBE/DBE Report**

**Projection Committed Paid to Date**

<table>
<thead>
<tr>
<th></th>
<th>ConRAC</th>
<th>APM</th>
<th>MTAC</th>
<th>STSA Roadways</th>
<th>TWJ Bridge</th>
<th>CONWH</th>
<th>Other Projects</th>
<th>TOTAL PROGRAM</th>
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<tbody>
<tr>
<td>Projection</td>
<td>$52,023,330</td>
<td>$44,972,381</td>
<td>$20,549,738</td>
<td>$1,075,186</td>
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<td>$180,545</td>
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<tr>
<td>Committed</td>
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<td>$8,518,750</td>
<td>$3,511,102</td>
<td>$9,978,434</td>
<td>$3,308,870</td>
<td>$3,308,870</td>
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<td>$47,714,219</td>
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<tr>
<td>Paid to Date</td>
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<td>$3,511,102</td>
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<td>$15,598,200</td>
<td>$1,076,055</td>
<td>$140,863</td>
<td>$13,833,409</td>
</tr>
</tbody>
</table>

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**Schedule**

- **Design**
  - 2014: Q1, Q2, Q3
  - 2015: Q1, Q2, Q3, Q4
  - 2016: Q1, Q2, Q3, Q4
  - 2017: Q1, Q2, Q3, Q4

- **Construction**
  - 2014: Q1, Q2, Q3
  - 2015: Q1, Q2, Q3, Q4

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**Reporting Period:** March 2014 through October 2015

*Commitments through October. Additional Board Approved Commitments Through November Total $22,544,684*